

Audit, Risk & Assurance Sub-Committee Meeting

To be held on Tuesday 26 February 2026 at 6.00pm
online (Teams)



AGENDA

Item	Description	Pages	Resp	Timings
00	Bitesize Training – The Audit process (<i>see # No 5 below</i>)	N/A	Auditor	5:45pm - 6:05pm
1.	Apologies & Declarations of Interest	N/A	Chair	6.05pm - 6.10pm
2.	Minutes of the Meeting held on 27 November 2025 *	2-11	↓	↓
3.	Matters Arising & Outstanding Actions **	12-15	↓	↓
ITEMS FOR APPROVAL				
4.	Management Accounts	16-24	FD	6.10pm – 6.20pm
ITEMS FOR NOTING				
5.	2026/27 Audit Approach # (this item will immediately follow the bitesize training)	25-42	Auditor	As above
6.	Internal Audit Outcome (GDPR & FOI)	43-52	Auditor	6.20pm – 6.25pm
7.	Quarterly KPI's & Benchmarking	53-60	CEO	6.25pm – 6.35pm
8.	Risk Register - deep dive, Risk 1 & Risk 14 - Presentation on the night (<i>p</i>)	N/A	HITCS & CSM	6.35pm – 6.55pm
9.	Value for Money (SHN 2024/25 Benchmarking)	61-67	CEO/LT	6.55pm – 7.10pm
10.	Business Continuity Testing	68-70	HITCS	7.10pm – 7.15pm
11.	Governance – Assurance Action Plan Review	71-73	CSM	7.15pm – 7.20pm
12.	2025/26 Project Exception Report (all departments)	74-80	LT	7.20pm – 7.30pm
13.	Health & Safety Update	81-83	SCSO	7.30pm – 7.35pm
STANDARD AGENDA ITEMS				
14.	Notifiable Events	N/A	CEO	7.35pm – 7.40pm
15.	GDPR	N/A	SCSO	↓
16.	AOCB & Reflections - feedback can be sent to Chair if preferred	N/A	Chair	7.40pm – 7.45pm
Date of Next Meeting – 21 May 2026				
DEFERRED ITEMS - Treasury Report				

* for approval

(*p*) Presentation at Meeting

** for noting